

**MEMO# 17261**

March 19, 2004

## **OUTSOURCING**

[17261] March 19, 2004 TO: TECHNOLOGY ADVISORY COMMITTEE No. 8-04 RE: OUTSOURCING The Institute was notified that the California Department of Finance and other California State Agencies would contact all companies that currently have a contract with the State of California about their offshore outsourcing practices. The purpose of the inquiry is to quantify which particular firms have entered into offshore outsourcing arrangements and which functions are outsourced. We will keep you informed as we become aware of any further developments. Please contact me at (202) 326-5869 or [salmon@ici.org](mailto:salmon@ici.org) if you have any questions. Peter G. Salmon Director, Operations & Technology

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