

MEMO# 25777

January 6, 2012

Technology Committee Meeting - March 1 & 2, 2012 in San Francisco

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TO: TECHNOLOGY COMMITTEE No. 2-12 RE: TECHNOLOGY COMMITTEE MEETING - MARCH 1 & 2, 2012 IN SAN FRANCISCO

The next meeting of the Technology Committee will take place on Thursday and Friday March 1 & 2, 2012, in San Francisco. On March 1st the meeting will take place at BlackRock, 400 Howard Street at First Street and on March 2nd the meeting will take place at Charles Schwab, 215 Fremont Street. The Committee meeting will begin at 9:00 a.m. on March 1st and 2nd and conclude at approximately 3:00 p.m. on both days. A preliminary agenda is forthcoming as well as details on the Committee dinner. Please remember to submit your discussion topics for "Shop Talk".

Hotel Accommodations San Francisco

A limited number of rooms at the Four Seasons San Francisco, 757 Market Street, (415) 633-3000 are reserved for committee members at a rate of \$209. Please submit the attached form to BlackRock in order to secure a room. The hotel requires all reservations be guaranteed with a one night's deposit by Friday, January 27, 2012 to receive the room block rate. Deposits are refundable if the hotel receives notice of cancellation at least 48 hours prior to arrival and a cancellation number is obtained.

If you have any questions regarding the meeting you may contact Peter Salmon at (202) 326-5869 or by e-mail at salmon@ici.org. We look forward to seeing you in San Francisco!

Michael L. Radziemski
Partner, Chief Information Officer
The Lord Abbett Family of Funds
Chair, Technology Committee Peggy S. Lynnes
Vice President
Business Continuity
The Capital Group Companies, Inc.
Chair, BCP Sub-Committee Peter G. Salmon

Director - Operations & Technology Attachment

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